



EXPEDITIO
Center for Sustainable Spatial Development
Kotor | Montenegro
www.expeditio.org

Annual Report 2011

- **EXPEDITIO major projects and activities**
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Annual Report 2011

EXPEDITIO major projects and activities

SOSTENUTO

Thinking Culture as a Factor of Economic and Social Innovation

Within the “SOSTENUTO” project, Expeditio activities have been focused on the topic of strategic development of culture in the Bay of Boka Kotorska in Montenegro. A part of the Bay is listed as a UNESCO World Heritage Site, which confirms the fact that culture is an important asset of this area. However, so far, the potential of culture to contribute to the area’s social and economic development has not been recognized and used to a sufficient level.



SOSTENUTO
Thinking culture
as a factor of
economic and
social innovation

During the “SOSTENUTO” project, through cooperation with the three municipalities in Boka Kotorska (Tivat, Kotor and Herceg Novi), Expeditio has conducted the input researches and developed draft proposals of the Local programmes for the development of culture 2011-15 for the said municipalities. The process of development of these strategic documents was highly participatory and implied the involvement of cultural stakeholders from public and independent cultural scene, as well as citizens who consume the culture of this region.

The methods of involvement of stakeholders were various and they included focus groups, round table discussions, individual interviews, on-line surveys, workshops, etc. The project also included the research of cultural needs and habits of the citizens of Boka Kotorska, with a separate segment focusing on youth culture. Furthermore, a database of cultural stakeholders was compiled and analysis of the independent cultural scene conducted. In the “SOSTENUTO” project, Expeditio was particularly interested in the relationship between culture and urban development and conducted the mapping of public spaces that have potential to be used for cultural activities. In addition, during the project, we translated into Montenegrin language the publication “Guide to Citizen Participation in Local Cultural Policy Development for European Cities”, which will be useful for cultural stakeholders not only in Montenegro but also in other countries of former Yugoslavia in which similar languages are spoken.

The main achievements of the project are the following:

1. Drafting key strategic documents for the development of culture in the municipalities of Boka Kotorska through a highly participatory process.
2. Including the themes of independent cultural scene and youth culture into the National programme for the development of culture

Project co-financed by the European Regional Development Fund and the Instrument for Pre-accession Assistance and managed in Montenegro by the Delegation of the European Union. The project obtained financial contribution from the Ministry of Culture, Sports and Media of Montenegro, Commission of the Government of Montenegro, as well as the Employment Agency of Montenegro through the engagement of unemployed persons.

Benefit Living a new layer of creative building and planning in Montenegro



The project is conducted in partnership between EXPEDITIO - Centre for Sustainable Spatial Development from Kotor, as a lead partner and CORNUCOPIA - Institute for Space and Culture, from Vransko, Slovenia and ACADEMICA –Academic Group, from Belgrade, Serbia.

The overall objective of the project is to promote intercultural dialogue and creativity between EU and Montenegro in the field of contemporary architecture and planning. Its main purpose is to create models of contemporary, low energy and low cost house which would form a new space that would put together characteristics of Montenegrin surroundings and the accomplishments of contemporary architecture, new technologies and knowledge taken from EU and neighbouring counties.

The final beneficiaries of the project:

- * All people who will receive new knowledge about contemporary, high-quality and healthy architecture and who will have the opportunity to live and work in structures of that kind some day.
- * Project and construction companies, the manufacturers of prefabricated object

The duration of the project was 18 months.

The project is co-funded by EU, managed by Delegation of the European Union to Montenegro

Gender and Space Gender mainstreaming of spatial planning processes in Montenegro

In Montenegro, mainstreaming a gender perspective into plans and programmes at all levels is a legal obligation, which is not sufficiently implemented. The intention of the project “Gender and Space” is to encourage gender mainstreaming of the spatial development planning processes in Montenegro. The project aims to increase awareness of the principles of gender mainstreaming among the actors involved in the processes of spatial planning in Montenegro.



The main activities of the project include:

1. Conducting a pilot survey on a sample of 10 spatial planners from the area of Boka Kotorska in order to compare their experiences in both using and planning the space
2. Organizing a workshop “Gender Equality and Spatial Planning” for 40 participants dealing with spatial planning and management in Montenegro
3. Producing recommendations for gender mainstreaming of the planning processes in Montenegro

Donor: SIDA/UNDP Montenegro

Revival of City Squares in Balkan Cities

The project “Revival of City Squares in Balkan Cities” began in January 2011. The project aims to contribute to the revival of city squares as viable public places that foster cultural identity and promote diversity through enforcement of public policies and active community participation.



The lead partner of the project is Co-PLAN, Institute for Habitat Development from Tirana, Albania | while other partners are: the Coalition for Sustainable Development (CSD) from Skoplje, Macedonia; EXPEDITIO from Kotor, Montenegro and Polis University (International School of Architecture and Urban Development Policies from Tirana, Albania.

The project will last for two years, until December 2012.

As its overall goal, the project “Revival of City Squares in Balkan Cities” aims to contribute to the revival of city squares as viable public places that foster cultural identity and promote diversity through enforcement of public policies and active community participation. The action intends to achieve two major specific objectives: to promote national and regional policy discourse on how city squares can be transformed into pulsating community places and develop a platform for transforming open public spaces into vibrant places that serve community needs.

As the final result, the project should provide policy makers and local officials with tools on how to carry out city square transformation process collaborating with the community.

The project is funded by the Swiss Cultural Programme in the Western Balkans (CSP) under the Regional Cooperation Projects programme line.

Translation “Guide to Citizen Participation in Local Cultural Policy Development”



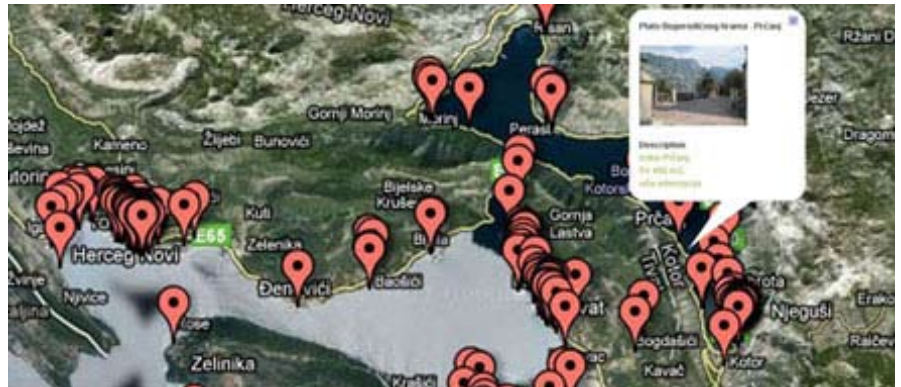
Establishing a proactive, responsible citizenry and fostering citizens’ participation in European policy-making is easiest activated on local level. Policies developed and implemented on local level concern the immediate personal living environments of European citizens. Belonging to Europe, as well as developing a certain ‘personal ownership’ of the European Union as

common polity of its citizens has to start first and foremost close to our hearts and minds – hence on a local decision-making level. This implies that political decisions made on EU level and European values endorsed across the continent ideally also have to permeate local cultural policies. In this book, two renown experts, Jordi Pascual i Ruiz and Sanjin Dragojević explore the conceptual framework and the theories behind citizen participation in local cultural policy development and the mechanisms of how participation can be realised on the city level. Expeditio translated this publication into Montenegrin language through SOSTENUTO project.

Project co-financed by the European Regional Development Fund and the Instrument for Pre-accession Assistance and managed in Montenegro by the Delegation of the European Union.

Mapping public spaces of Boka Kotorska

During the spring/summer 2011, Expeditio realized the activity of Mapping public spaces of Boka Kotorska. Mapping was carried out in the municipalities of Kotor, Tivat and Herceg Novi. About 170 locations have been mapped so far. Mapping of public spaces is carried out according to their use, accessibility, physical characteristics, informatics and equipment of the space. This process started in June and is now in its final phase.



The mapping process involved the identification of public spaces, both those used on a daily basis with the facilities enabling people to stay in them longer and those which have potentials for use but are not utilized or are currently used out of the adequate purpose. Large areas of public spaces in these coastal municipalities are potential spaces for different activities and various social and cultural events, but are unused. Sometimes these spaces are physically unattractive because of neglect and generally bad condition they are in, while sometimes they are poorly equipped—no place for sitting, no greenery, public illumination or they are less accessible. In such condition, these potential centres where citizens and tourists could gather remain unnoticed and unused with their immense beauty and more often than not exposed to human neglect, turned into parking lots, spaces for disposal of unnecessary objects and the like.

Mapping involved the evaluation of actual condition in the field and its verification through the series of questions grouped by categories in order to obtain the field information as accurate as possible, about:

- * space area, its occupancy;
- * use (social activities, space users);
- * accessibility (traffic- motor and pedestrian and for persons with disabilities);
- * space development (current condition, greenery, environment, content of the public space);
- * equipment of the space

About 180 locations have been mapped in all three municipalities. Soon, through the media, we will invite the citizens to see the locations we recognized and to add some of their own, which they also consider interesting for future activities. Suggestions of the citizens would be important for identification of some other surfaces which might not have been taken into consideration when mapping these spaces, as well as the suggestions relating to their use – manifestations and events in these public spaces and additional possibilities for their use, etc.

TV serial “ My City My Home”

The Ministry for Spatial Planning and Environment and ATLAS TV from Podgorica, in cooperation with the NGO Expeditio, prepared a series of 35 short TV programmes focusing on the topic “My Town-My Home”. Through producing a series of educational and affirmative programmes, the project aims at raising awareness among the citizens of Montenegro of the principles of sustainable development concerning living in towns.

Kotor for Children



Within the project of the same name, Expeditio has designed a website named KOTOR FOR CHILDREN. This website can be viewed at www.upoznaj-kotor.me. The project is supported by the Commission for 2010 Allocation of Revenue from Games of Chance. The project idea is to familiarize children with the rich cultural and historical heritage in Kotor area in an interesting way suited for children.

The Old Town of Kotor, with its narrow streets and medieval atmosphere is a poetic and magic place for children, which provokes their imagination. Safety of pedestrian streets and squares makes Kotor an ideal „town of child“. Yet, it seems that the town potentials, from the children’s perspective, are not sufficiently used and to that extent, one of the first steps toward this goal is to familiarize children with the town in a way which is suited for them to arouse their curiosity and raise awareness of the values of the town they live in and encourage a responsible and caring attitude toward the town.

For these reasons, the website is conceived as an educational journey through the history and culture of Kotor with the presentation of the town, knowledge quiz, maps and attractive illustrations. In a simple and interesting manner, supported by numerous illustrations, the website shows historical periods, geography of Boka Kotorska, space and buildings of Kotor (churches, palaces, squares, piazzas ...), town stories and legends, important figures for the town history, etc. - all told in an interesting way, with lots of local expressions characteristically used in Boka Kotorska.

The website „Kotor for children“ will promote these values beyond regional boundaries because it will not only enable the children from Boka Kotorska but also the children from other parts of Montenegro to familiarize themselves with the values of Kotor area.

In the implementation of this project we were supported by the Tourist Board of Kotor and NGO Kompas – Centre for Information and Consultation of Young People from Kotor. Visit www.upoznaj-kotor.me

CSEinHeritage

Civil Society Engagement in community building through the understanding, development, management and preservation of the built cultural heritage of the Western Balkans

EXPEDITIO has started with the implementation of the project “Civil Society Engagement in community building through the understanding, development, management and preservation of the built cultural heritage of the Western Balkans - CSEinHeritage”, in cooperation with the European and Western Balkan organizations. The project is implemented within the IPA 2009 – Civil Society Facility – Multi-beneficiary Programmes “Support to partnership Actions between Cultural Organisations launched by the European Commission – the Directorate General for Enlargement.



The project's lead partner is the organization Transilvania Trust from Romania. The partners are:

- + Europa Nostra, the Netherlands
- + EXPEDITIO, Montenegro
- + Cultural Heritage without Borders - CHwB, Sweden
- + Evropa Nostra Srbija, Serbia
- + Emancipimi Civil Ma Ndryshe, Kosovo

The overall objective of the project is to strengthen to the role of Civil Society/Cultural operators in raising awareness of the value (social, economic, educational, cultural) of the built cultural heritage in society building and community development. Representatives of various state institutions in the mentioned Western Balkan countries will be engaged as collaborators in this project. In Montenegro, we will cooperate with the Department for the Protection of Natural and Cultural Heritage in the Municipality of Kotor

Specific objectives of the project are:

- * To strengthen the co-operation, networking capacities of CSO's at an inter - regional level and at a wider European level.
- * To develop inter-regional cultural initiatives to improve understanding, promotion and practical conservation practice in the field of Cultural Heritage.
- * To foster communication and partnership between cultural operators at all levels including local authorities/ municipalities, educational establishments, and institutions.
- * To raise the profile and understanding of the importance of cultural heritage across all sectors of society through the promotion of awareness raising programmes.
- * To create a network of expertise in heritage related issues which can be mobilized across the Western Balkans.

The project will last until November 2012.

EKO Plan

Monitoring the application of the principles of sustainable spatial development and environmental protection in the spatial planning documents in Montenegro



At the end of 2010, Expeditio was approved a grant for the implementation of the project "EKOPlan - Monitoring the application of the principles of sustainable spatial development and environmental protection in the spatial planning documents in Montenegro". The project will be conducted in partnership with the NGO Green Home from Podgorica.

The project aims to encourage the application of the principles of sustainable spatial development and environmental protection in the spatial planning documents in Montenegro, through analysing and monitoring terms of reference, plans, projects and planning legislative, as well as through researching the level of law enforcement and its impact on the citizens. The amount of the grant is € 27,390.00. The project was implemented during 2011.

The donor is: Foundation Open Society Institute - Representative Office Montenegro (FOSI ROM)

Elaboration of the Management Plan of the UNESCO World Heritage Site Natural and Culturo-Historical Region of Kotor



During 2011, EXPEDITIO took part in the process of elaboration of the Management Plan of the Natural and Culturo-Historical Region of Kotor, coordinated by the Regional Institute for the Protection of Cultural Monuments Kotor. The Institute formed a task force for the creation of this strategic document intended for a long-term management, protection and preservation of Kotor World Heritage Site. The working group was comprised of representatives of the Ministry of Culture, Ministry of Sustainable Development and Tourism, Republic and Regional Institutes for the Protection of Cultural Monuments, Municipality of Kotor, Faculty of Architecture, Faculty of Tourism and Hotel Management, Institute of Marine Biology and NGO "Expeditio" Kotor.

The funds for this work were provided partly through donation, through the UNESCO participation programme, based on a joint application of EXPEDITIO and the Regional Institute, and partly from the Budget of Montenegro, approved for programme activities of the Institute.

In the framework of this project, a workshop with relevant stakeholders and international consultants, professors Todor Krastev, ICOMOS, Bulgaria and Katri Lisitzin, Sweden, was organized on May 2 and 3, 2011. The Management Plan of the Natural and Culturo-Historical Region of Kotor was adopted by the Government of Montenegro in December 2011.

Preparation of the publication "Prokletije/Bjeshkët e Namuna"

During 2011, EXPEDITIO was commissioned by SNV- Netherlands Development Organisation to prepare the publication "Prokletije/Bjeshkët e Namuna", within the project "Environment for People in the Dinaric Arc" implemented by IUCN, WWF and SNV.

The publication consists of material collected and prepared during the "Assessment of Cultural Heritage in the Prokletije/Bjeshkët e Namuna Area". The assessment, conducted in 2009 and 2010 within the above-mentioned project, was implemented by EXPEDITIO and Albanian Heritage Foundation from Tirana. For more information on the Assessment visit the website www.prokletije.info, created as part of the project.



Study of Cultural Practices of the Citizens of Boka Kotorska

Expeditio has launched a poll on the territory of the municipalities Kotor, Tivat, and Herceg Novi in order to get information about cultural practices and habits of citizens. This activity is a part of the analysis which will be used to develop local programmes of cultural development in the municipalities of Boka Kotorska from 2011 to 2015.

Information are collected by means of dialing 250 random telephone numbers

in each of the three above municipalities. The questions asked to the citizen relate to the type of music they listen, frequency of visiting theatre and cinema, the amount of time spent on reading, type of literature most frequently read etc. The data will be analysed in order to obtain an insight into the cultural habits of citizens. The citizens contacted by pollsters (random sampling) are kindly asked to be cooperative and help by answering the questions. The poll lasts app. 15 minutes.



The implementation of this activity is a part of the project Sostenuto. A part of the activity is performed in partnership with the Youth Media Centre from Herceg Novi and envisages a four-month engagement of 4 unemployed persons registered in the Employment Agency of Montenegro through the programme of implementation of local public works.

- **First prize in the Competition for conceptual design of Montenegro Pavilion for „EXPO2015 Milan“**

At recently announced competition for architectural and interior design solution for the Montenegro Pavilion during „EXPO2015 Milan“, the team EXPEDITIO architects won the first prize. The announcer of the Competition is AD Adriatic Fair in cooperation with Montenegro Faculty of Architecture and the Association of Architects of Montenegro.

- **Participation in the regional project “Education for sustainable development in the Western Balkans”**

Representative of our organization, Biljana Gligoric, participated in the 3rd training for schools organized within the project EDUCATION FOR SUSTAINABLE DEVELOPMENT IN THE WESTERN BALKANS - Capacity Building and Support to Schools. The training was held on Zlatibor, from 29 June until 1 July 2011. The training included the following topics: an analysis of the situation, problem analysis (the problem tree), the tree of goals, etc.

- **Web pages where you can follow the process of creation of the Programme for the Development of Culture for Tivat, Kotor and Herceg Novi**

Internet pages where you can follow the process of creation of the local Programmes for the Development of Culture 2011-15 for the municipalities of Tivat, Kotor and Herceg Novi are set up. In these pages there is a questionnaire through which you may participate by giving suggestions, ideas and comments. We hereby thank all for participating in the process.

- **Membership in the group for drawing up the Strategic Plans for development of Kotor municipality**

The representative of Expeditio was appointed the member of Municipal Consultative Group for drawing up of the Strategic Plan for the development of Kotor municipality in the period of 2012-2018. The consultative group is comprised of public institutions representatives at the local and government level and NGO sector.

- **Brochure and poster: Building contemporary, low energy and low-cost houses in in Montenegro**

As part of the project Benefit Living EXPEDITIO published a brochure and poster entitled “Building contemporary, low energy and low-cost houses in in Montenegro”. These publications are intended for all those who want to live in healthy and energy-efficient homes. The publications will be distributed to the local governments in Montenegro (Departments of Urbanism and Spatial Planning), and through them, made available to prospective investors. A number of copies will be available to professionals and all those who are interested in this topic.

- **DEBATE ON TOUR IN THE WESTERN BALKANS New Cultures of Spatial Planning**

Once renowned for their strict government-controlled spatial planning, many former communist cities in the Western Balkans have been transformed by feverish and uncontrolled urban growth. How can new cultures of spatial planning be created in a region where not only residents but even architects and urban planners can feel excluded from spatial developments? In collaboration with POLIS University, Co-PLAN, EXPEDITIO and ASA, the NAI is organising a Debate on Tour to Tirana, Podgorica and Sarajevo from 4 to 6 July 2011 to address these issues.

- **The representative of Expeditio attended the 4th International Course on the Conservation of Modern Architecture in Finland**

The representative of Expeditio, Aleksandra Kapetanovic, attended the 4th International Course on the Conservation of Modern Architecture (MARC 2011) – “Metamorphosis – Understanding and Managing Changes” held in Helsinki, Finland, from 28 May until 23 June 2011. The 4th International Course on the Conservation of Modern Architecture (MARC 2011) was jointly organised by the International Centre for the Study of the Preservation and Restoration of Cultural Property (ICCROM) and Alvar Aalto Academy from Finland.

- **Lecture in Gjirokastra: Gender aspect of considering tradition and space planning**

On Sunday, May 1, 2011 in Gjirokastra (Albania) the representative of Expeditio, Tatjana Rajić, held a lecture on “Gender aspect in considering tradition and space planning”. The lecture, followed by active discussion, was held before the students from the countries of the region who participate in voluntary work camp organized by Swedish association “Cultural Heritage Without Borders”. The lecture was based on the experience from the project Rod i prostor realized recently by our organization.

- **Energy management in cultural heritage, international conference in Dubrovnik**

In Dubrovnik from April 6-8, 2011, international conference on Energy management in cultural heritage, organized by UNDP Croatia, was held in cooperation with numerous partners. The aim of this conference was to promote energy efficiency in buildings of construction heritage in the region, through sharing of know-how applied in pilot projects in different areas in the world. Within the group from Montenegro that attended the conference there was a representative of the sector for cultural heritage EXPEDITIO.

- **Membership in the Association CIVILSCAPE**

In December 2010, EXPEDITIO became a member of the Association CIVILSCAPE. CIVILSCAPE is an international association of civil society organisations. These are non-governmental organisations (NGOs) which dedicate their work to landscape protection, management and planning, according to the “European Landscape Convention” (Florence, October 20th, 2000). Currently, CIVILSCAPE has 41 members from 21 countries.

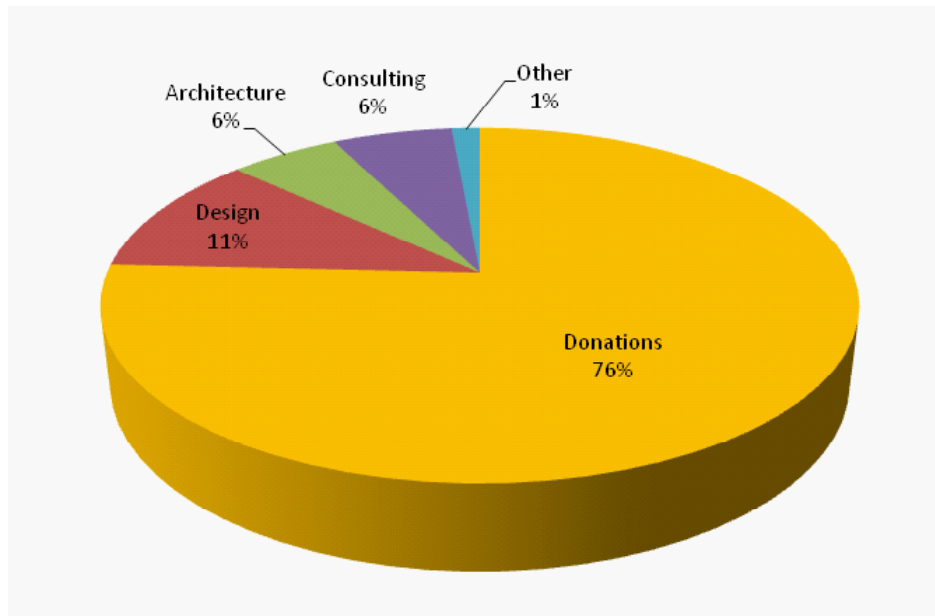
- **Microsoft software donation**

Within the Software Donation Program realized by TechSoup Global with assistance from The Rockefeller Brothers Fund-a, our organization was awarded a donation in the form of Microsoft software in the value of \$10,935.00.

MAJOR DONOR SUPPORT 2008-11

	2008	2009	2010	2011	total
<i>Foundation Open Society Institute - Representative Office Montenegro (FOSI ROM)</i>		9,577.00		28,095.00	37,672.00
<i>Government of Montenegro</i>	10,500.00	15,800.00			26,300.00
<i>Assembly of Montenegro</i>		2,000.00	800.00		2,800.00
<i>EuroCult</i>		3,200.00			3,200.00
<i>Municipality of Kotor</i>	2,200.00				2,200.00
<i>United Nations Development Programme (UNDP) in Montenegro, Podgorica, Montenegro</i>	11,740.00		6,970.00		18,710.00
<i>Rockefeller Brothers Fund, New York, USA</i>	30,000.00	30,000.00	20,000.00		80,000.00
<i>Cultural Heritage without Borders, Stockholm, Sweden (Swedish International Development Cooperation Agency – Sida)</i>	24,940.00				24,940.00
<i>SECTOR programme of the Regional Environmental Centre for Central and Eastern Europe (REC), Podgorica, Montenegro (Swedish International Development Cooperation Agency – Sida)</i>		9,000.00			9,000.00
<i>Commission of the Government of Montenegro for the allocation of part of the revenue from games of chance</i>		4,300.00	5,000.00		9,300.00
<i>Ministry for Spatial Planning and Environment</i>		3,500.00	5,000.00		8,500.00
<i>EU - Delegation of the European Commission to Montenegro</i>		38,645.00	68,890.00	51,165.00	158,700.00
<i>Ministry of Culture, Montenegro</i>		3,000.00		1,900.00	4,900.00
<i>European Cultural Foundation (ECF)</i>		3,400.00			3,400.00
<i>Employment Agency of Montenegro</i>				7,267.00	7,267.00
<i>Royal Netherlands Embassy, Belgrade, Serbia</i>		15,000.00			15,000.00
<i>Swiss Cultural Programme in the Western Balkans (SCP)</i>				28,230.00	28,230.00
				TOTALS:	440,119.00

EXPEDITIO income in 2011 / percentage





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